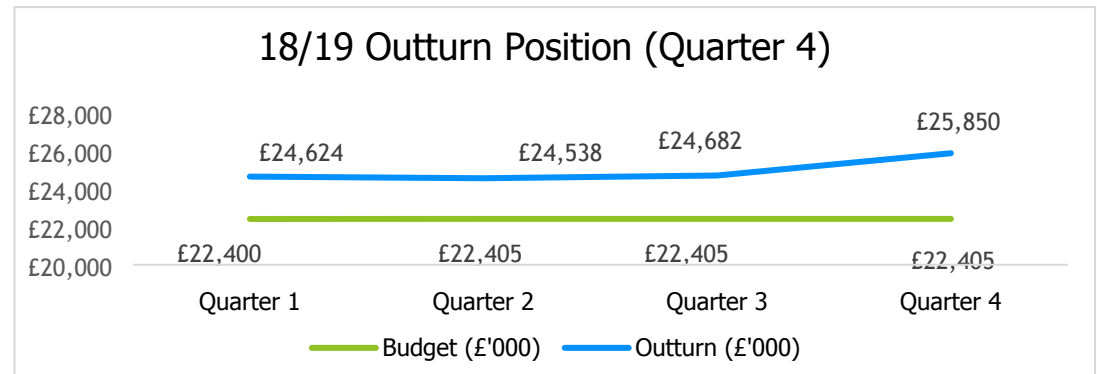
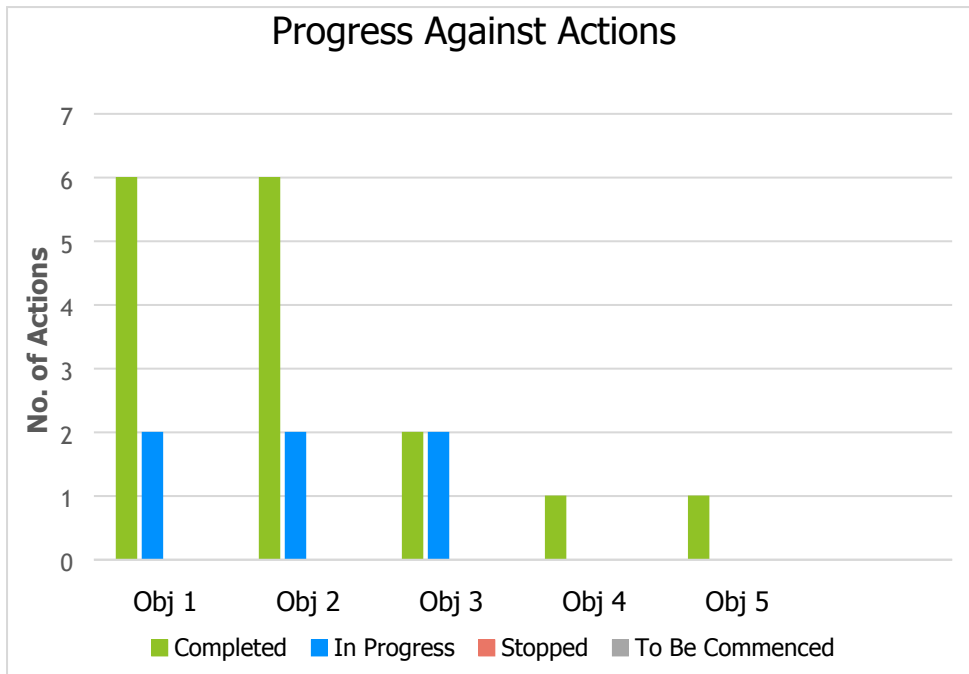


Children & Young People Services End of Year Review 2018/19



Executive Summary

Children's Services continues to deliver the full range of statutory services required. This year has been another immensely busy year. Towards the end of the year a complete management team improved the capacity to undertake important shifts to improve practice and to restructure in line with external changes. These changes will largely have been implemented by the end of 2019. The successes of 2018/19 include positive morale and very few vacancies despite a backdrop of very high demand and complex cases; the establishing of the Family and Friends team; the launch of the Family Group Conferencing service; the opening of Rose Cottage; the increased services in Preventions.

Children & Young People Services, Analysis of Performance

Objective 1			Preventative services to support children to safely remain with their families			
Description			Prevention and early intervention are key drivers in the SSWA. Working with families with a strengths based model is an integral part of working in partnership with families to achieve their goals and ensure they build the resilience to support their children safely and meet their aspirations without access to specialist services.			
Corporate Plan Objective(s)			Well-being Objective 3 – To enable people to be healthy, independent and resilient Aspirational People Resilient Communities			
Mid-Year Action Status			2/8 - Complete	4/8 – In Progress	0/8 - Stopped	2/8 – To be commenced
End of Year Action Status			6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
1.01	The Newport Safeguarding Hub went live in February in 2018. The Hub is a pilot being undertaken on behalf of the 5 Gwent LAs, Police and Health.	In Progress	Complete	01/04/2018	31/03/2019	The work to fully establish the Hub continued throughout 2018 and into 2019. The Hub is part of a regional pilot. For Newport the Hub is now established as the front door for services with partners from all key agencies already now in the Hub or in negotiation. There have been and continue to be challenges particularly in relation to the volume of work. The most recent addition of the Early Action staff will give an indication of how further improvement could be embedded in the future. Regional discussions continue but for Newport it is clear that to move to a regional model would be ineffective. The full commitment of partners continues to be key to the success of the Hub.
1.02	Embed the management changes of the past year in the Preventions Service. Embed awareness of the changes brought by the joining with Primary Mental Health.	Complete	Complete	01/04/2018	30/09/2018	Preventions has continued to grow throughout the year. Over the course of the year not only has the Primary Mental Health work been embedded but more recently the SPACE coordinator has taken up their role so Child & Adolescence Mental Health Service (CAMHS) referrals also now go through the weekly allocations meetings. The Early Action posts and the step down services while showing very early signs of high take up will need monitoring for the early part of this year. The rate of referrals continues to grow and this does pose challenges to the services to meet need without a waiting list.
1.03	Develop the specifications for the coming phase of the strategic partnership	In Progress	Complete	01/04/2018	31/03/2019	Service specification revised and agreed. New contract signed. Monitoring and evaluation in place. Some services have been ended most notably group work. Newly developed Family Group Conferencing and Born into Care provision is based with

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Corporate Plan Objective(s)			Well-being Objective 3 – To enable people to be healthy, independent and resilient Aspirational People Resilient Communities			
Mid-Year Action Status			2/8 - Complete	4/8 – In Progress	0/8 - Stopped	2/8 – To be commenced
End of Year Action Status			6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	with Barnardo's including an analysis of recent increases in the numbers of children becoming looked after.					Barnardo's. Family Group Conferences (FGCs) have had strong take up and are already proving to be a very welcome addition to services to support families and avoid children becoming looked after. Monthly monitoring of all work is in place including quantitative and qualitative and review. Work across staff from the partnership and the social work teams has been enhanced to improve communication and joint working.
1.04	Reflect Develop the evaluation for beyond 18/19. Refine the models. Evidence the national development programme for models across Wales.	Complete	Complete	01/04/2018	30/09/2018	Work is now fully embedded and established. Service has high referral rates from Newport and very strong buy in from all relevant agencies.
1.05	Integrated Family Support Team (IFST) Put in place the redesigned reporting framework to ensure compliance with Part 9 of the SSWA. Lead for Gwent to collate the data for six monthly submission.	To Be Commenced	Complete	01/10/2018	31/03/2019	Integrated Family Support Team (IFST) has been dismantled with all work being absorbed within the Barnardo's partnership. There has been no diminution of service. The revised reporting framework is still awaited from Welsh Government.
1.06	Children with Additional Needs Support (CANS)	In progress	In progress	01/04/2018	31/03/2020	There has been no additional resourcing for CANS. However, the transformation fund will be rolling out the FIT provision which has previously been run in Caerphilly. Work will be completed in the

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Corporate Plan Objective(s)			Well-being Objective 3 – To enable people to be healthy, independent and resilient Aspirational People Resilient Communities			
Mid-Year Action Status			2/8 - Complete	4/8 – In Progress	0/8 - Stopped	2/8 – To be commenced
End of Year Action Status			6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	The CANS provision is very well received and can evidence good outcomes. It has contributed to a reduction in referrals to DCT. The CANS provision is not resourced in a way to meet the need. Explore increased resourcing.					first half of 2019/20 to consider how CANS and FIT might work together and complement delivery.
1.07	Disabled Children's Strategy –the current services for disabled children are spread across the Council. The services are not joined up and accessing service is described as complicated by parents.	To be Commenced	In progress	01/10/2018	31/03/2020	Oaklands is currently being remodelled with capital funding from ICF. This work will be completed over the summer and will then give us the springboard to more widely consider the broader services. The need to provide replacement services during the Oaklands closure has drawn service capacity into provision of alternative packages hence still very much a work in progress. The learning from the alternatives will assist in considering wider support strategies.
1.08	Rollout the Attachment and Trauma Service offered by the psychology team form ABUHB.	In Progress	Complete	01/04/2018	31/03/2019	The Attachment and Trauma team continue to work with the teams who have received their training and support. The fourth cohort will undertake the training over the summer and we will look to the next wave in the Autumn. Teams are immensely positive about the training and it underpins an ethos of trauma informed practice. This is an ongoing piece of work which will run over the coming three years.

Objective 2		Improve outcomes for children in care and care leavers				
Description		Children who become looked after and care leavers will have experienced significant early disadvantage and trauma. As children who are looked after they should benefit from corporate parenting which ensures they have access to good quality services to improve their life choices and ensure they are able to fulfil their potential. The key areas of home lives, education, health, leisure activities and transition to adulthood must be part of the corporate parenting agenda. For care leavers Hidden Ambitions published by the Children's Commissioner will underpin the actions.				
Corporate Plan Objective(s)		Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities				
Mid-Year Action Status		0/8 - Complete	8/8 – In Progress	0/8 - Stopped	0/8 – To be commenced	
End of Year Action Status		6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
2.01	Review the current Personal Advisors service and assess the future structure in order to broaden the existing offer to care leavers.	In Progress	Complete	01/04/2018	31/03/2019	The roles have been evaluated and job descriptions redrawn. The staff have been consulted and are positive about the changes within the role. Additional staffing is being sourced by using the grant funding coming through Intermediate Care Fund (ICF) for Children's Services. The whole of Pathway have reviewed how they support older young people and are working towards improved support for teenagers. This includes a wider accommodation offer and improved training and employment choices. The St David's Day fund has been fully utilised to better support care leavers.
2.02	Increased housing options for care leavers. Currently Newport has a limited range of choices for housing for care leavers especially with a range of suitable support. This action will seek to address this gap. Work has already commenced and will continue.	In Progress	In progress	01/04/2018	31/03/2019	Along with the residential children's homes all of the 16+ accommodation is now overseen by a single service manager with a team manager structure. All accommodation has been reviewed. Some is being improved while some has been released. Additional properties have been negotiated for unaccompanied asylum seeking children aged 16+. The pathway for young homeless people has been revised and then simplified. The process now in place is clearer and ensures those picking up this work clearly understand the needs of the young people and steps required to support them. This work will be continuing throughout 2019/20.
2.03	Council tax – work with finance colleagues to establish the mechanisms for care leavers to no longer pay council tax.	In Progress	Complete	01/04/2018	31/03/2019	Newport City Council has completed this piece of work. Welsh Government has since made this a National change.

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End of Year Action Status		6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
2.04	Development of improved choices for work experience, apprenticeships and wider employment and training options.	In Progress	In progress	01/04/2018	31/03/2020	Some work has commenced but the focus has been on accommodation. Improved choices for work experience, apprenticeships and wider employment and training options will now be the focus for 2019/20.
2.05	Review current arrangements for Matching and Placement Support (MAPS) in line with changes arising from new arrangements for fostering as a result of the regional work and National Fostering Framework (NFF).	In Progress	Complete	01/04/2018	31/03/2019	The Fostering team and MAPS have been merged. More of the direct work previously provided to children via MAPS will now be provided through the Barnardo's partnership while the support for foster carers and training will be better aligned with the role of the link workers. Commissioning are now formally assisting with the very small number of placements commissioned externally for residential care. The regional and NFF work is ongoing.
2.06	Kinship care support. As a Local Authority we have an increasing number of family care arrangements with support plans agreed with the Court. These are largely children cared for under the auspices of Special Guardianship Orders (SGOs). The current	In Progress	Complete	01/04/2018	31/03/2019	The Family and Friends team has been established initially with a shift in existing resources. The grant funding through ICF has been used to recruit additional social work posts. The team have begun by picking up viability and CPAs and most Reg 26s. Some SGO cases have now been allocated and support for some Placement with Parent cases. As the social work posts are appointed there will be an increase in the cases allocated until all kin care is with the team. In addition the template for the package of support is being developed as well as specific training for family carers. This will include a proactive position for use in court. This work will be ongoing throughout 2019/20.

Objective 2		Improve outcomes for children in care and care leavers				
Description		Children who become looked after and care leavers will have experienced significant early disadvantage and trauma. As children who are looked after they should benefit from corporate parenting which ensures they have access to good quality services to improve their life choices and ensure they are able to fulfil their potential. The key areas of home lives, education, health, leisure activities and transition to adulthood must be part of the corporate parenting agenda. For care leavers Hidden Ambitions published by the Children’s Commissioner will underpin the actions.				
Corporate Plan Objective(s)		Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities				
Mid-Year Action Status		0/8 - Complete	8/8 – In Progress	0/8 - Stopped	0/8 – To be commenced	
End of Year Action Status		6/8 - Complete	2/8 – In Progress	0/8 - Stopped	0/8 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	use of the SSWA to provide meaningful and effective support requires urgent review.					
2.07	Corporate Parenting Strategy – the current strategy is due for review in 2018. This will include the pledges as well as an invigoration of the principles of corporate parenting. The WG guidance on corporate parenting is also being reviewed and will come out during 2018.	In progress	Complete	01/04/2018	31/03/2019	The Corporate Parenting Forum has been reinvigorated with positive and constructive meetings with strong engagement. Agendas have been wide ranging. Children and young people are working on the strategy and looking to how we provide better resources to support children when they first come into care. The Looked After Children Awards ceremony was a great event.
2.08	Rollout the Attachment and Trauma Service offered by the psychology team from Anneurin Bevan University Health Board (ABUHB).	In Progress	Complete	01/04/2018	31/03/2019	Please see previous section



Fostering 4 Newport participation at the Newport Marathon to promoting the role of the service.



Looked after Children Awards 2019

Objective 3			Ensure a range of placements are available for looked after children			
Description			Newport has a mix of in house residential services and externally commissioned services. Newport is in a very different position to most local authorities as it has 2 residential homes and 1 short breaks facility for children with disabilities. Even though Newport has in house residential resources and a good range of fostering placements there has been a need to also commission external residential and fostering provision. These placements are for a mix of children who have complex and challenging behaviours, risky behaviours and placements are children with significant disabilities. The dearth of placements has led to a very strong provider's market with generally poor outcomes for children. This work under this objective seeks to expand the in house placement provision and improve the quality of the placement offer.			
Corporate Plan Objective			Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities			
Mid-Year Action Status			0/4 - Complete	4/4 – In Progress	0/4 - Stopped	0/4 – To be commenced
End of Year Action Status			2/4 - Complete	2/4 – In Progress	0/4 - Stopped	0/4 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
3.01	Scope and develop a wider range of choices for placements by considering additional residential beds in new units and enhancing the recruitment strategy for foster carers. In order to fulfil this action I2S funding will support a Team Manager to work on options for placements.	In Progress	Complete	01/04/2018	31/03/2019	Rose Cottage opened in January 2019 and four children returned from Out of Area (OOA) residential care. Cambridge House and Forest Lodge have both seen over 95% occupancy. Staff have been supported by the Attachment and Trauma service. New management structures are in place which have significantly improved the support to each of their homes. ICF is supporting the remodelling of Oaklands. A further residential children's home will come on line before Christmas 2019. The feasibility study for Windmill Farm has been completed. The bid to ICF for phase 1 of the work is currently with Welsh Government having been agreed regionally. New marketing materials for fostering have been developed including a leaflet and a drive using NCC Twitter and Facebook. The fostering team are making a short promotional film. Foster 4 Newport had a very strong presence at the Newport Marathon.
3.02	Introduction of Regulation and inspection of Social Care (Wales) Act (RISCA) – in 2018/19 a new regulatory framework comes into force. In order to be	In Progress	Complete	01/04/2018	31/03/2019	All SoPs updated and successfully negotiated the RISCA changes. The new RI has been a positive development for the services.

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Corporate Plan Objective		Well-being Objective 3 – To enable people to be healthy independent and resilient Aspirational People Resilient Communities				
Mid-Year Action Status		0/4 - Complete	4/4 – In Progress	0/4 - Stopped	0/4 – To be commenced	
End of Year Action Status		2/4 - Complete	2/4 – In Progress	0/4 - Stopped	0/4 – To be commenced	
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
	fully compliant all Statements of Purpose must be reviewed and revised and the role of the <i>Responsible Individual (RI)</i> must be established.					
3.03	MAPS to road map training and support for foster carers.	In Progress	In progress	01/04/2018	31/03/2020	Please see section above discussing changes for MAPS
3.04	Complete the 4Cs placement strategy.	In Progress	In progress	01/04/2018	31/03/2020	This work will be completed in 2019/20



Rose Cottage & Windmill Farm

Objective 4			Prevent offending and re-offending by children and young people			
Description			The Youth Offending Service (YOS) is a partnership across a range of services within the Council and more widely with other agencies. The provision is laid out as key to preventing offending and reoffending by children and young people. The service offers a range of interventions and delivers against the requirements of the Youth Justice Board and the criminal justice system. The service manager for YOS and the Head of Children's Services with the Local Management Board are responsible for the delivery of the plan.			
Corporate Plan Objective			Well-being Objective 3 – To enable people to be healthy independent and resilient			
Mid-Year Action Status			0/1 - Complete	1/1 – In Progress	0/1 - Stopped	0/1 – To be commenced
End of Year Action Status			1/1 - Complete	0/1 – In Progress	0/1 - Stopped	0/1 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
4.01	The Youth Offending Service has to work to a plan submitted to the Youth Justice Board (YJB). This plan will be appended to the Children's Services plan and the reporting will be to the Local Management Board. Over the coming year a scoping exercise is being carried out across the five Gwent LAs to assess options for Gwent wide YOS provision. This will be reported during the course of 18/19 with a view to conclusions in the latter part of the year.	In Progress	Complete	01/04/2018	31/03/2019	The 2018/19 plan was agreed by the YJB. The 2019/20 plan is currently being agreed with the YJB. There will be a specific update on the Youth Offending Service at mid-year 2019/20.














Objective 5		Develop and promote the Children's Charter
Description		A Children's Charter will cross all areas and ensure children's needs are considered in all services. The Charter will build on the work put in place by the Children's First developments to hear the voices of children in their hopes for the future of their city.
Corporate Plan Objective		Aspirational People














Mid Year Action Status			0/1 - Complete	1/1 – In Progress	0/1 - Stopped	0/1 – To be commenced
End of Year Action Status			1/1 - Complete	0/1 – In Progress	0/1 - Stopped	0/1 – To be commenced
Action Number	Action	Mid-Year Position	End of Year Status (Complete / In Progress / On Hold)	Start Date	Anticipated Completion Date	End of Year Update
5.01	Developing the Children's Charter to outline our support for all children across the City including the specific needs of the most vulnerable children.	In Progress	Complete	01/04/2018	31/03/2019	<p>The delivery of this action was led by the Council's Policy, Partnership and Involvement team in People and Business Change. In 2018/19 the Council engaged with young people to develop Children's Charter, now known as the Young Person's Promise. The purpose of this Promise is to set a commitment to children, young people and their families when they use the Council's services and also in what they can expect the Council to be doing for them. We involved young people from all areas of Newport including the Youth Council, Newport Changing Minds, Unity, Newport Youth Service, Schools Go Girls, The Brothers and Barnardos.</p> <p>The Promise has now been endorsed by Cabinet, and a range of promises that the Council will commit to will be monitored and reported with an official launch in the summer of 2019/20.</p>








Glossary








CAHMS	Children & Adolescence Mental Health Service
CANS	Children with Additional Needs Service
FGCs	Family Group Conferences
ICF	Intermediate Care Fund
IFST	Integrated Family Support Team
MAPS	Matching & Placement Support
NFF	National Fostering Framework
OOA	Out of Area
RI	Responsible Individual
RISCA	Regulation and Inspection of Social Care (Wales) Act
SGOs	Special Guardianship Orders
YJB	Youth Justice Board

Children & Young People Services Performance Measures 2018/19

PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15% Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
National – Percentage of assessments completed for children within statutory timescales. Monthly	Objective 1	95.2%	93.2%	 90%	 91.5%	
National – Percentage of children supported to remain living within their family Monthly	Objective 1	48.8%	56.5%	 65%	 65%	This was a new measure post the SSWA. It poses some challenges as children should only be supported to remain at home if it is safe to do so and assessments will change once a family is known. The guidance for the revised performance measures should improve the position in terms of setting realistic targets.
National – Percentage of looked after children returned home from care Monthly	Objective 2	7.8%	8.1%	 13%	 10.8%	Please see above.
National – Percentage of re-registrations of children on local authority children protection registers. Monthly	Objective 2	3.8%	2.4%	 10%	 3%	
National – The average length of time for all children who were on the Child Protection Register during the year. Monthly	Objective 1	260 days	231 days	 260 days	 253.4 days	

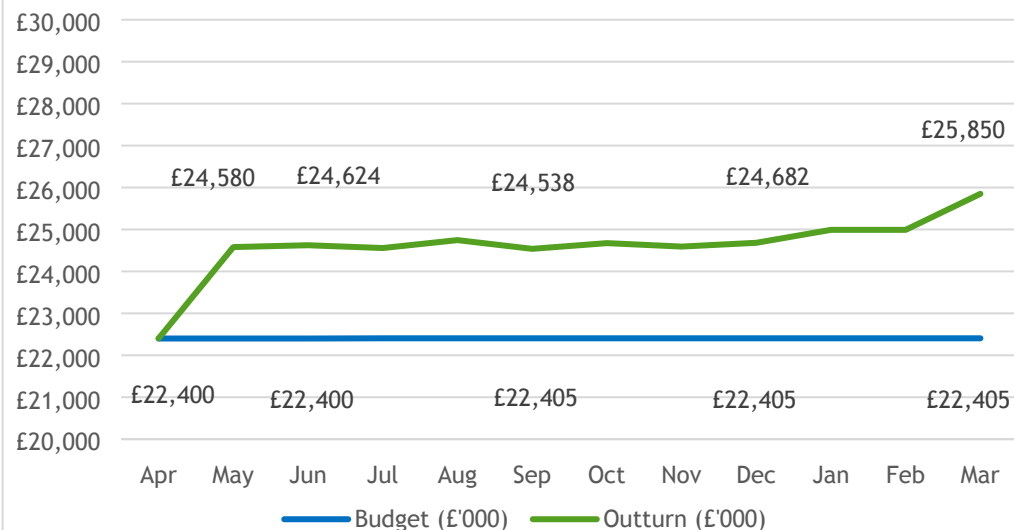
PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15%Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
National – Percentage of children seen by a dentist within 3 months of becoming looked after. Monthly	Objective 2	N/A	18.2%	20%	 12.7%	
National – Percentage of children looked after who were registered with a GP within 10 working days. Monthly	Objective 2	83.6%	79.7%	 90%	 91.9%	This target this year was bedevilled by challenges in the work with health. Some challenges mid-way through the year have now been resolved and both GP registrations and completion of LAC medicals are improving.
National – Percentage of looked after children who have had 3 or more placements Monthly	Objective 3	8%	16.5%	 9%	 8.6%	This data is being checked as it does not correlate with other submissions.
National – Percentage of looked after children who have had 1 or more changes of school. Monthly	Objective 2	N/A	8.6%	12%	 12.7%	
National – Percentage of care leavers who are in education training or employment at 12 months Monthly	Objective 2	45.9%	36.4%	 50%	 44.4%	Both of these areas continue to be a challenge. This will be a focus of work for 2019/20.
National – Percentage of care leavers who are in education training or employment at 24 months Monthly	Objective 2	45.9%	48.7%	 50%	 45.7%	

PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15% Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
National – Percentage of care leavers that have experienced homelessness during the year. Monthly	Objective 2	N/A	22%	5%	 8.5%	This relates to a small number of young people and so one or two has a large impact on the %. This includes the rare use of B and B.
National – Percentage of children achieving the core subject indicator at key stage 2 Annual	Objective 2	N/A	62.5%	60%	 59.4%	
National – Percentage of children achieving the core subject indicator at key stage 4. Annual	Objective 2	N/A	6.5%	5%	 3.3%	
Local – Number of Looked after Children Monthly	Objective 3	362	375	 325	N/A	As with much of Wales we have seen a continued rise in the numbers of looked after children. The reasons are multifactorial and include increased levels of deprivation, a risk averse local judiciary, increased numbers of UASC, a wider understanding of the impact of domestic abuse. There is a substantial body of work to try and reduce the numbers but the exogenous pressures are substantial. This is an area of substantial National scrutiny and WG requires a reduction strategy for 19/20.
Local – Number of Children on the Child Protection Register Monthly	Objective 1	130	105	N/A	N/A	There has been continued work to focus the work of the CPR and to try and ensure only children who absolutely have to be are on the CPR,
Local – Number of children subject to interim care orders	Objective 2	N/A	TBC	N/A	N/A	

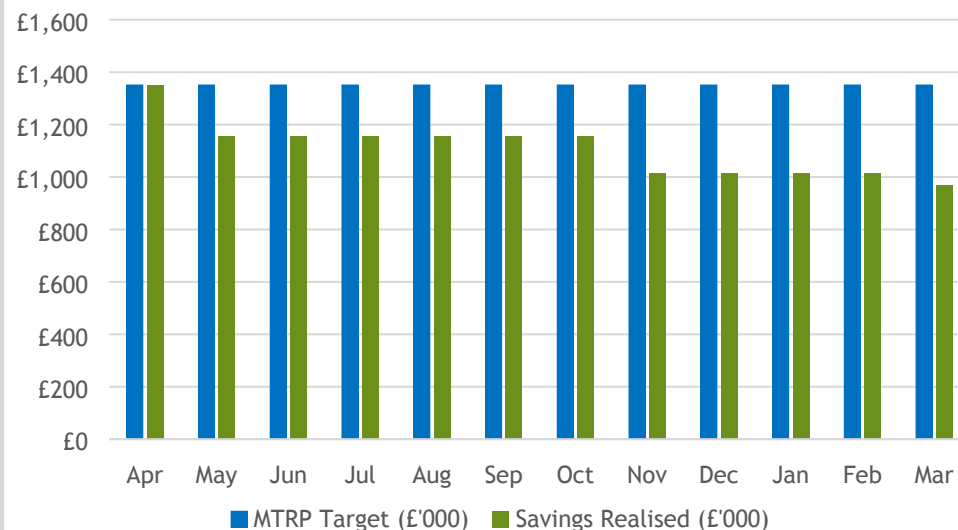
PI Result vs PI Target Definition	On Target				Short of Target (15% Tolerance)	Off Target (Over 15%Tolerance)
Performance Direction Definition (Based upon the performance from the previous reporting period)	 Performance has Improved				 Performance has Declined	 Performance is the same
Performance Measure (National / Local / Management Information)	Link To Service Plan Objective(s)	Q2 Result	2018/19	2018/19 Target	2017/18 Position	Service Area Comment (For Performance Indicators not meeting their targets)
Monthly						
Local – Total number of children supported by Youth Offending Service in suitable accommodation at the end of intervention.	Objective 4	88.68%	86.69%	 85%	N/A	
Quarterly						
Local – Average number of hours school aged children attend at the start of intervention.	Objective 4	17.5	0	 25	N/A	
Quarterly						
Local – Average number of hours school aged children attend at the end of intervention	Objective 4	16.5	25	 15	N/A	
Quarterly						
Local – Percentage change in average hours school aged children attend at the start & end of intervention.	Objective 4	-5.71%	0	 40%	N/A	
Quarterly						

Children & Young People Services Finance Analysis

2018/19 Overall Net Position



2018/19 Delivery of MTRP Savings



Service Area Team	Deficit / (Underspend) £'000
Safeguarding	(£20)
Youth Offending Services	(£101)
IFSS	(£13)
Operations	£76
Resources	£2,624
Other Children	£880